Ivy Plus Library Directors Retreat Outcomes and Next Steps

The Ivy Plus Library Directors convened in Washington, D.C., for an all-day retreat on Sunday, October 1, 2017. Having participated in pre-retreat interviews and having received helpful pre-read documents from the Ivy Plus Collaborative Collections Coordinator and the Ivy Plus Resource Sharing Coordinator, along with a set of questions from the the Technical Services Group, directors worked with facilitator Brian Schottlaender of the re:work library consulting group to address questions of mission and purpose, strategic priorities, enabling processes, and structure for current and future collaboration. The retreat resulted in several key outcomes and some additional next steps.

Outcomes and Next Steps:

1. The group defined the elements of a mission statement that re:work will help us refine so that we can share it broadly.

2. We identified three strategic priorities for the Ivy Plus Libraries Confederation:
   ● BorrowDirect improvements and sustainability, embracing new D2D (discovery to delivery) modalities (BibFrame, linked data, full text searching, platform concerns)
   ● Collaborative Collection Development, including engaging in rigorous collection and analysis of data about holdings, collections use, and user behavior and practicing evidence-based decision-making
   ● Collective Leadership and Advocacy in Scholarly Communication

3. We identified a framework for how priorities are set, how work gets accomplished, and how decision-making happens. In short, the directors group sets priorities and appoints working groups. The working groups submit recommendations to the directors group, which will approve strategies and assign resources. A director will serve as a sponsor of each major initiative. Before the end of the calendar year, the directors will map appropriate Ivy Plus groups to our strategic priorities as working groups, establish new working groups as needed, and decide which of the other groups will continue as Ivy Plus discussion groups. We will also review the current Ivy Plus initiatives for alignment with the strategic priorities.

4. We have defined a basic governance model, which has the following elements:
   ● Chair: We will have a chair and vice-chair with staggered two year terms. For the first year, Ann Thornton will serve as chair. Chris Bourg will serve as vice-chair for the first year and then as chair the second year. We will use the volunteer method for identifying new vice-chairs to serve each year.
   ● Meeting Frequency: The directors will meet quarterly: twice in person and twice by web conferencing. For the in-person meetings, one will be held in conjunction with the fall ARL meeting in DC; the other will be held in the spring at a member institution (host rotates by alphabetical order). As a next step, we will set up two Zoom meetings: one

before the end of the calendar year and the other in the first quarter of calendar 2018. Our next in-person meeting will be at Dartmouth in May 2018.

- <u>Delegates</u>: We can send a delegate as a substitute (with voting privileges) to any meeting.
- <u>Decision-making</u>: For voting purposes, majority rules, and a majority is defined as 10 of the 13 institutions.
- <u>Meeting Notes and Information Distribution</u>: We will record the actions from each meeting, and these will be shared broadly. Mike Keller will set up a domain name for us: https://ivypluslibraries.org. Working groups will migrate their meeting notes and other documents there from wikis, etc.
- <u>Memorandum of Understanding</u>: We intend to sign an MOU as a blanket policy document for our ongoing collaborations; Sarah Thomas will take the lead on drafting this.

We expect to to receive a written report from re:work library consulting by the end of October. The directors will review that documentation and make any needed changes before it is distributed further. Additionally, during our web conference session to be scheduled before the end of the calendar year, the directors will review the current Ivy Plus initiatives for alignment with the strategic priorities, map appropriate Ivy Plus groups to our strategic priorities as working groups, determine if additional working groups are needed at this time, and decide which of the other groups will continue as Ivy Plus discussion groups.